



Memorandum of Understanding

Between

Women Construction Owners & Executives, U.S.A.
and
California High Speed Rail Authority

Women Construction Owners & Executives, U.S.A. ("WCOE") and California High Speed Rail Authority ("Authority") include among their principal objectives to: (1) improve the business environment for the construction industry at large through outreach, education, and/or advocacy efforts; (2) create contracting opportunities for women-owned businesses; (3) support the education and advocacy of professional women and women-owned businesses; (4) support the education and advocacy of the construction industry. WCOE and Authority believe that their respective efforts in this regard can be magnified and made more efficient and effective through cooperation, collaboration, and frequent information exchange, each with the other.

To that end, WCOE and Authority enter into a Memorandum of Understanding for the purpose of expediting information flow, expanding overall industry knowledge, and leveraging available resources and networks to mutual benefit. Therefore, WCOE and Authority agree to work together and to implement the following shared goals and objectives:

- Encourage and help facilitate joint educational and training programs by promoting conferences, courses, articles, or webinars among each organization's respective membership.
- Raise awareness of the value of each organization with the other's staff, and leaders.
- Create an environment to foster a sustained, meaningful dialogue among staff, members, and leaders of the respective organizations by identifying specific resources, appropriate communication pathways, and key volunteer and staff contacts on a regular basis.
- Exchange materials and information and provide educational opportunities tailored to identify interests, needs, and concerns.
- Conduct meetings or telephone conferences as needed among the respective leaders of each organization to review and refresh the partnering relationship and to assess its effectiveness and direction.

It is agreed that WCOE and Authority will:

- Recognize each other as a strategic partner.
- Share dates and details of each other's organization events.
- Invite members of the other organization to attend state, regional, or local events.
- Provide relevant articles for inclusion in each other's newsletters and communications.
- Provide mutual assistance and cooperation in appropriate circumstances.
- Issue a joint press release, reviewed and agreed to in advance by each organization, announcing this Memorandum of Understanding.

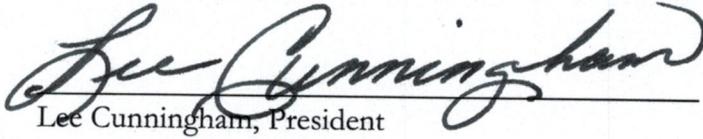
It is further agreed and understood that:

- WCOE and Authority will each maintain its own autonomy on legislative, regulatory, and public policy issues. This Memorandum of Understanding does not imply endorsement by either party in the other party's legislative, regulatory, public policy, or other positions.
- WCOE and Authority will each maintain its own constituency and membership base.
- Each party agrees that it shall not use the other's logos, trademarks, website content, or branding without the other's express written permission.
- Nothing in this Memorandum of Understanding shall be construed as obligating financial expenditures by either organization.
- This Memorandum of Understanding in no way restricts the parties from participating in similar activities or memoranda of understanding with other public or private agencies, organizations, and individuals.
- This Memorandum of Understanding will become effective when signed by both organizations.
- This Memorandum of Understanding shall continue in effect until either organization chooses to terminate by providing written notice to the other. The termination will become effective thirty (30) days after the date said written notice is sent.

WCOE and Authority look to this Memorandum of Understanding as an effort that will benefit both organizations by providing access to new and broader resources.

Signed this 19 day of November, 2013

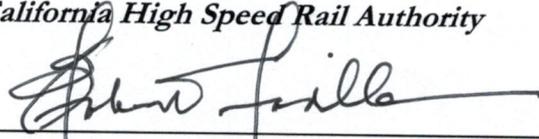
Women Construction Owners & Executives, U.S.A.



Lee Cunningham, President

Signed this 31 day of October, 2013

California High Speed Rail Authority



Robert Padilla, Small Business Advocate